SUMMARY OF DRAFT 2019/20 REVENUE BUDGET - PORTFOLIO

	2018/19	Portfolio/Item		2019/20		2019/20
1	Final	1		Draft		Band "D"
	Budget			Budget		Equivalent
	£'000			£'000		£
	82,546	Education		84,310		641.49
Cr	76,771	Less costs funded through Dedicated Schools Grant	Cr	77,644	Cr	590.77
		Sub total		6,666		50.72
		Children's Social Care		37,286		283.70
		Adult Care and Health		69,448		528.41
	30,546	Environment & Community Services		31,644		240.77
		Public Protection and Enforcement		2,425		18.45
		Renewal, Recreation and Housing		15,932		121.22
		Resources, Commissioning & Contracts Management		31,822		242.12
	3,907	Non Distributed Costs & Corporate & Democratic Core		3,986	l	30.33
	191,299	Total Controllable Budgets		199,209		1,515.72
_		Total Non Controllable Budgets		11,768		89.54
Cr	759	Total Excluded Recharges	Cr	792	Cr	6.03
	202 506	D-16 F- T-1-1		040 405		4 500 00
	202,596	Portfolio Total		210,185	_	1,599.23
Cr	10 646	Reversal of Net Capital Charges	Cr	10,265	Cr	78.10
Cr		Interest on General Fund Balances	Cr	3,291		25.04
Cr		New Homes Bonus - Support for Revenue Budget	0,	0,231	OI.	25.04
-		Utilisation of Prior Year Collection Fund Surplus/Set Aside		<u></u>		
	14.278	Central Contingency Sum		11,669		88.79
	,	Levies		,		00.10
1	455	- Local Pension Partnership*		469		3.57
		- London Boroughs Grants Committee		249		1.89
		- Environment Agency *		252		1.92
		- Lee Valley Regional Park *		323		2.46
		= s s s ans g s s an s an s				
	203,953	Sub Total		209,591		1,594.72
Cr	41,960	Business Rate Retention	Cr	39,810	Cr	302.90
	:50	Business Rate Levy	Cr		Cr	4.57
Cr	7,852	Collection Fund Surplus	Cr	6,800	Cr	51.74
Cr	3,534	New Homes Bonus	Cr	2,530	Cr	19.25
	150,607	Bromley's Requirement (excluding GLA)		159,851		1,216.26

^{*} Final allocations awaited

** There may be further amendments to reflect any changes to the Portfolio structure for 2019/20

3. Earmarked Reserves

3.1 As part of developing a medium term financial plan and preparing the annual budget Members need to consider the appropriate use of reserves for specific purposes and the levels at which these should be set. Further details on the utilisation of earmarked reserves together with general reserves are provided in section 2.1. The current specific (earmarked) reserves and their estimated uses are:

LPSA/LAA Reward Grant Investment Fund 231 - 231 -75		1				
EARMARKED BALANCES £'000 <th>Description</th> <th>l ø</th> <th>Estimated Net Movement</th> <th>Balance at 31/3/19</th> <th>Estimated Movement</th> <th>Estimated Balance at 31/3/20</th>	Description	l ø	Estimated Net Movement	Balance at 31/3/19	Estimated Movement	Estimated Balance at 31/3/20
Technology Fund	EARMARKED BALANCES		£'000	£'000	£'000	£'000
Town Centre Improvement Fund (LABGI) 55 - 55 - Transformation Fund 2,796 -672 2,124 -700 1 Investment to Community (Resources) 468 -26 442 - Works to Property 100 - 100 - Planning Services Charging Account 193 -27 166 - Government Grants (c/fwd from previous years) 5,137 750 5,887 -3,625 2 Invest to Save Fund 15,972 1027 16,999 940 17 One off Member Initiatives 1,167 -243 924 - Infrastructure Investment Fund 1,868 -1439 429 - Commissioning Authority Programme 555 -174 381 -126 Health & Social Care Initiatives — Promise Programme 3,953 -1,500 2,453 -2453 Housing Strategy Trading Account 25 - 25 - 25 - Community Right to Bid & Challenge 46 -	LPSA/LAA Reward Grant Investment Fund	231	-	231	-75	156
Transformation Fund 2,796 -672 2,124 -700 1 Investment to Community (Resources) 468 -26 442 - Works to Property 100 - 100 - Planning Services Charging Account 193 -27 166 - Government Grants (c/fwd from previous years) 5,137 750 5,887 -3,625 2 Invest to Save Fund 15,972 1027 16,999 940 17 One off Member Initiatives 1,167 -243 924 - Infrastructure Investment Fund 1,868 -1439 429 - Commissioning Authority Programme 555 -174 381 -126 Health & Social Care Initiatives — Promise Programme 3,953 -1,500 2,453 -2453 Housing Strategy Trading Account 25 - 25 - - Community Right to Bid & Challenge 46 - 46 - - Investment Fund 6,197 -199 5,998 </td <td>Technology Fund</td> <td>1,755</td> <td>3528</td> <td>5,283</td> <td>-2286</td> <td>2,997</td>	Technology Fund	1,755	3528	5,283	-2286	2,997
Investment to Community (Resources) 468 -26 442 -	Town Centre Improvement Fund (LABGI)	55	-	55		55
Works to Property 100 - 100 - Planning Services Charging Account 193 -27 166 - Government Grants (c/fwd from previous years) 5,137 750 5,887 -3,625 2 Invest to Save Fund 15,972 1027 16,999 940 17, One off Member Initiatives 1,167 -243 924 - Infrastructure Investment Fund 1,868 -1439 429 - Commissioning Authority Programme 555 -174 381 -126 Health & Social Care Initiatives – Promise Programme 3,953 -1,500 2,453 -2453 Housing Strategy Trading Account 25 - 25 - 25 - Community Right to Bid & Challenge 46 - 46 - - Investment Fund 6,197 -199 5,998 -1,527 4, Winter Pressures Reserve 2,010 - 2,010 - 2,010 - 2,010 - 1,700 <td>Transformation Fund</td> <td>2,796</td> <td>-672</td> <td>2,124</td> <td>-700</td> <td>1,424</td>	Transformation Fund	2,796	-672	2,124	-700	1,424
Planning Services Charging Account 193 -27 166 -	Investment to Community (Resources)	468	-26	442	-	442
Government Grants (c/fwd from previous years) 5,137 750 5,887 -3,625 2, 1025 Invest to Save Fund 15,972 1027 16,999 940 17, 17 One off Member Initiatives 1,167 -243 924 - Infrastructure Investment Fund 1,868 -1439 429 - Commissioning Authority Programme 555 -174 381 -126 Health & Social Care Initiatives – Promise Programme 3,953 -1,500 2,453 -2453 Housing Strategy Trading Account 25 - 25 - Community Right to Bid & Challenge 46 - 46 - Investment Fund 6,197 -199 5,998 -1,527 4, Winter Pressures Reserve 2,010 - 2,010 - 2,010 - 2, Refurbishment of War Memorials 13 - 1,700 -1047 -1047 Integration of Health & Social Care Initiatives 864 750 1,614 - 1, <t< td=""><td>Works to Property</td><td>100</td><td></td><td>100</td><td>-</td><td>100</td></t<>	Works to Property	100		100	-	100
Second	Planning Services Charging Account	193	-27	166		166
One off Member Initiatives 1,167 -243 924 - Infrastructure Investment Fund 1,868 -1439 429 - Commissioning Authority Programme 555 -174 381 -126 Health & Social Care Initiatives – Promise Programme 3,953 -1,500 2,453 -2453 Housing Strategy Trading Account 25 - 25 - Community Right to Bid & Challenge 46 - 46 - Investment Fund 6,197 -199 5,998 -1,527 4, Winter Pressures Reserve 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 1,700 - 1,700 - 1,614 - 1,614 - 1,614 - 1,614 - 1,614 -		5,137	750	5,887	-3,625	2,262
Infrastructure Investment Fund	Invest to Save Fund	15,972	1027	16,999	940	17,939
Commissioning Authority Programme 555 -174 381 -126 Health & Social Care Initiatives – Promise Programme 3,953 -1,500 2,453 -2453 Housing Strategy Trading Account 25 - 25 - Community Right to Bid & Challenge 46 - 46 - Investment Fund 6,197 -199 5,998 -1,527 4, Winter Pressures Reserve 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 2,010 - 1,00 - 1,00 - 1,00 - 1,00 - 1,00 - 1,00 - 1,00 - 1,00 - 1,00 - 1,00 - 1,00	One off Member Initiatives	1,167	-243	924	-	924
Health & Social Care Initiatives – Promise Programme 3,953 -1,500 2,453 -2453 Housing Strategy Trading Account 25 - 25 - Community Right to Bid & Challenge 46 - 46 - Investment Fund 6,197 -199 5,998 -1,527 4, Winter Pressures Reserve 2,010 - 1,527 4,00 - 2,010 - 1,50 - 1,00 - 1,00 - 1,00 - 1,00 - 1,00 - 1,00 - 1,00 - 1,00 -	Infrastructure Investment Fund	1,868	-1439	429	-	429
Programme 3,953 -1,500 2,453 -2453 Housing Strategy Trading Account 25 - 25 - Community Right to Bid & Challenge 46 - 46 - Investment Fund 6,197 -199 5,998 -1,527 4, Winter Pressures Reserve 2,010 - 1,000 - 1,000 - 1,000 - 1,000 - 1,000 - 1,000 - 1,000 - 1,000 -	Commissioning Authority Programme	555	-174	381	-126	255
Community Right to Bid & Challenge 46 - 46 - Investment Fund 6,197 -199 5,998 -1,527 4, Winter Pressures Reserve 2,010 - 2,010 - 2, Refurbishment of War Memorials 13 - 13 - - 2, Key Health & Social Care Initiatives 1,700 - 1,700 -1047 - - - 1,614 - 1, - - 1,614 - 1, - 5, - 5,671 - 5, - 5, - 3,815 - 3,815 - 3, - 3, - 3, - 3, - 3, - 3, - 3, -		3,953	-1,500	2,453	-2453	0
Investment Fund 6,197 -199 5,998 -1,527 4, Winter Pressures Reserve 2,010 - 2,010 - 2, Refurbishment of War Memorials 13 - 13 - Key Health & Social Care Initiatives 1,700 - 1,700 -1047 Integration of Health & Social Care Initiatives 864 750 1,614 - 1, Collection Fund Surplus Set Aside 11,313 -5,642 5,671 - 5, Healthy Bromley Fund 3,815 - 3,815 - 3, Glaxo Wellcome Endowment 143 -13 130 -7 Cheyne woods & Cyphers Gate 153 -10 143 -10	Housing Strategy Trading Account	25	-	25	-	25
Winter Pressures Reserve 2,010 - 1,700 - 1,700 - 1,047 - - 1,614 -	Community Right to Bid & Challenge	46	:=::	46	-	46
Refurbishment of War Memorials 13 - 13 - Key Health & Social Care Initiatives 1,700 - 1,700 -1047 Integration of Health & Social Care Initiatives 864 750 1,614 - 1, Collection Fund Surplus Set Aside 11,313 -5,642 5,671 - 5, Healthy Bromley Fund 3,815 - 3,815 - 3, Glaxo Wellcome Endowment 143 -13 130 -7 Cheyne woods & Cyphers Gate 153 -10 143 -10	Investment Fund	6,197	-199	5,998	-1,527	4,471
Key Health & Social Care Initiatives 1,700 - 1,700 -1047 Integration of Health & Social Care Initiatives 864 750 1,614 - 1, Collection Fund Surplus Set Aside 11,313 -5,642 5,671 - 5, Healthy Bromley Fund 3,815 - 3,815 - 3, Glaxo Wellcome Endowment 143 -13 130 -7 Cheyne woods & Cyphers Gate 153 -10 143 -10	Winter Pressures Reserve	2,010	-	2,010	2	2,010
Integration of Health & Social Care Initiatives 864 750 1,614 - 1, Collection Fund Surplus Set Aside 11,313 -5,642 5,671 - 5, Healthy Bromley Fund 3,815 - 3,815 - 3, Glaxo Wellcome Endowment 143 -13 130 -7 Cheyne woods & Cyphers Gate 153 -10 143 -10	Refurbishment of War Memorials	13		13	-	13
Collection Fund Surplus Set Aside 11,313 -5,642 5,671 - 5, Healthy Bromley Fund 3,815 - 3,815 - 3, Glaxo Wellcome Endowment 143 -13 130 -7 Cheyne woods & Cyphers Gate 153 -10 143 -10	Key Health & Social Care Initiatives	1,700	2	1,700	-1047	653
Healthy Bromley Fund 3,815 - 3,815 - 3, Glaxo Wellcome Endowment 143 -13 130 -7 Cheyne woods & Cyphers Gate 153 -10 143 -10	Integration of Health & Social Care Initiatives	864	750	1,614	-	1,614
Healthy Bromley Fund 3,815 - 3,815 - 3, Glaxo Wellcome Endowment 143 -13 130 -7 Cheyne woods & Cyphers Gate 153 -10 143 -10	Collection Fund Surplus Set Aside	11,313	-5,642	5,671	-	5,671
Glaxo Wellcome Endowment 143 -13 130 -7 Cheyne woods & Cyphers Gate 153 -10 143 -10	Healthy Bromley Fund	3,815	-	3,815	-	3,815
	Glaxo Wellcome Endowment	143	-13	130	-7	123
	Cheyne woods & Cyphers Gate	153	-10	143	-10	133
Public Halls Fund 7 - 7 -	Public Halls Fund	7	*	7	-	7
Future Repairs of High Street Properties 43 12 55 12	Future Repairs of High Street Properties	43	12	55	12	67
Parallel Fund 2,700 - 2,700 - 2,700	Parallel Fund	2,700	-	2,700	-	2,700
Growth Fund 23,152 -138 23,014 -5,588 17,4		23,152	-138	23,014	-5,588	17,426
Health & Social Care Integrated	Health & Social Care Integrated Commissioning Fund	4,550	-1250	3,300		3,300
		10,000		10,000		10,000
	Bromley Welfare Fund		-134		-125	601
Payment in Lieu Reserve for Temporary	Payment in Lieu Reserve for Temporary Accommodation					176
Business Rate Risk Reserve 4,200 - 4,200 - 4,200	Business Rate Risk Reserve	4,200	-	4,200	-	4,200
	Sub Total B/fwd		-5,373		-16.590	84,200

Description	Balance at 1/4/18	Estimated Net Movement	Balance at 31/3/19	Estimated Movement	Estimated Balance at 31/3/20
EARMARKED BALANCES	£'000	£'000	£'000	£'000	£'000
Sub Total C/fwd	106,163	-5,373	100,790	-16,590	84,200
One Off Expenditure 2016/17 (inc. TFM contract)	97	3	97		97
Crystal Palace Park Improvements	82	-82	0	-	0
Various Joint Schemes and Pump Priming Investments	4,145	-955	3,190	-124	3,066
Transition Fund	2,590	-30	2,560	-30	2,530
Children's Social Care Transition Fund	750	-750	0	_	0
Environmental Initiatives	500	-36	464	-	464
Planning/Planning Enforcement	197	-97	100	-100	0
Apprenticeship Scheme	200	-34	166	-94	72
Civic Centre Development Strategy	257	1 20	257	-100	157
CSC Recruitment & Retention	422	-422	0		0
Future Professional Advice for Commissioning	147	-	147	-50	97
Utilisation of New Homes Bonus	2,256	-2,256	0	:=0	0
Future Pensions Risk on Outsourcing	203	349	552	352	904
West Wickham Leisure Centre & Library Development	993	-993	0	*	0
Income Equalisation Reserve	1,086	-	1,086	-	1,086
Sub Total	120,088	-10,679	109,409	-16,736	92,673
PROVISIONS					
Insurance Fund	3,717	30	3747	295	4,042
OTHER					
School Budget Share Funds	2,219	-130	2089	-2,089	0
Total Estimated Reserves	126,024	-10,779	115,245	-18,530	96,715

3.2 The report highlights the ongoing 'budget gap' (see 5.1 of main report) which results in the Council, on an ongoing basis, having a "structural deficit". To respond to this, Members have agreed over the last six years to create new earmarked reserves to support longer term investment and provide a more sustainable longer term financial position. This includes setting aside resources to support the Council's future transformation programmes (invest to save), support acquisition of investment properties to generate sustainable income and the growth fund to support economic development and employment within the borough whilst generating income opportunities. Further opportunities will be explored to provide invest to save to mitigate against the significant cost pressure of homelessness. These measures are important to provide sustainable solutions in the longer term.

3.3 A summary of other significant areas are:

- School Balances these are unspent balances of budgets delegated to individual schools and these are legally only available to schools.
- Insurance Reserves self-insurance is a mechanism used by a number of local authorities including Bromley. In the absence of any other statutory basis, sums held to meet potential and contingent liabilities are reported as earmarked reserves or provisions.